

Steering Committee May 2017 Meeting Summary

Attendance

Steering Committee Members

Present: Dave Brooks, Ann Davis, Tony Denton, Nancy Graebner, Norman Herbert, Peter Jacobson, Bob Lavery, Ellen Rabinowitz, Doug Strong, Marianne Udow-Phillips

Phone: Jack Billi, Connie Conklin,

Absent: Trish Cortes, Bob Guenzel, David Sarns, Mary Beth Skupien, Pam Smith, Rosalie Tocco-Bradley, Marti Walsh

Work Group Chairs

Present: Ruth Kraut, Paul Valenstein

Phone: Tammy Stryker

Guests

Phone: Amanda Dean, Diane McCormick

CHRT staff

Present: Nancy Baum, Megan Foster Friedman, Elizabeth Jahn, Jaque King, Jeremy Lapedis, Carrie Rheingans

Key Summary Points

- **Dissertation Summary:** Through in-depth interviews and review of a coalition literature, Jeremy Lapedis identified that the WHI has a strong coalition foundation—including a strong backbone organization—but it has an opportunity to grow in order to fully engage its members. The WHI may benefit from more clearly defined roles and structure, explicit meeting norms, and a process for embarking on new projects—including an emphasis on community engagement. The steering committee discussed: similar to the previous 2016 member survey, the results highlighted the need to improve communication as well as the worry that WHI may be competing with other organizations.
- **WHI Strategic Planning: 6-year WHI Review:** Carrie Rheingans summarized the history of WHI—which began with an assessment of primary care capacity in safety-net clinics in Washtenaw County as a response the upcoming implementation of the Affordable Care Act. Some other successes over the past six years include:
 - **The TaMMS project:** The TaMMs project integrates mental health services into safety-net primary care settings.
 - **The FUSE Project:** The FUSE project out of Avalon Housing identifies frequent emergency department users and provides them with housing and supportive case management.
 - **Care Net:** Washtenaw Health Plan staff work to increase networks and training for case/care managers in Washtenaw County.
 - **Joint Hospital community health needs assessment (CHNA) and community health implementation plan (CHIP):** In 2016, St. Joseph Mercy

Ann Arbor, St Joseph Mercy Chelsea, and Michigan Medicine, published a joint CHNA and CHIP that was produced through a WHI-facilitated process in partnership with Washtenaw County Public Health and area health coalitions.

- **Advanced Care Planning (ACP):** After engaging the community in a series of focus groups, the ACP project created and disseminated an advanced care planning guide throughout the community. The project leadership is transitioning, and is considering spinning off to establish a separate 501(c)3.

The steering committee noted that the activities are impressive, but that it is important to demonstrate evidence of effectiveness the WHI's activities—which is easier to do at a project level than at the level of the entire WHI coalition.

- **WHI Strategic Planning Discussion** The steering committee discussed the topics that would be important to cover in a strategic planning period. Some of the topics included:
 - Clarifying the WHI's role in the community as a convener, a catalyst or a much larger role—a role which may vary depending on the project.
 - Re-examining the WHI's principles and structure as a voluntary, non-governmental, non-regulatory, and non-operational collaboration.
 - Deciding whether or not to include Livingston County in WHI activities beyond the State Innovation Model (SIM).
- The steering committee discussed how best to involve the stakeholders in the discussion. Many at the meeting were in favor of canceling the upcoming stakeholder's meeting in order to prepare for a more productive conversation.